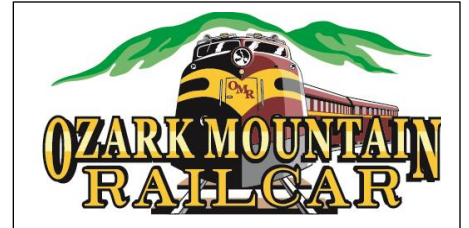


# Ozark Mountain Railcar

P.O. Box 167, Kirbyville MO, 65679 417.336.2401  
www.ozarkmountainrailcar.com sales@ozarkmountainrailcar.com



August 30, 2021

Mr. Nicholas Koen  
NCDOT: Rail Division  
1553 Mail Service Center  
Raleigh, NC 27699-1553

Dear Mr. Koen

I have received your letter dated August 27<sup>th</sup> 2021, cancelling the exclusive right to sell listing agreement for the five (5) NCDOT locomotive shells. The units are numbered #1849, # 1873, #1907, #201, #202. Please be advised we will remove these listings from our website today. I have also included an invoice for \$1,000.00 to cover our marketing costs.

If Ozark Mountain Railcar can be of assistance in the future regarding selling NCDOT surplus assets, please don't hesitate to contact us. Thank you for the opportunity.

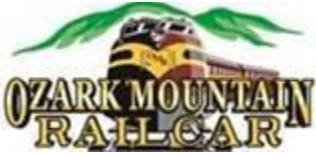
Respectfully,

A handwritten signature in black ink that reads "R. John Suscheck". The signature is written in a cursive style with a large, stylized "R" and "S".

R. John Suscheck/CEO

Enc: Invoice

**INVOICE**



Ozark Mountain Railcar  
P.O. Box 167  
Kirbyville, MO 65679  
417-336-2401

September 27<sup>th</sup> 2021

Customer:  
Mr. Nicholas Konen  
NCDOT: Rail Division  
1553 Mail Service Center  
Raleigh, NC 27699-1553

<b><u>Description</u></b>	<b><u>Amount</u></b>
Locomotive ERS Contract Cancellation	\$1,000.00
<b><u>Total</u></b>	<b><u>\$1,000.00</u></b>

Please remit to:

Ozark Mountain Railcar  
P.O. Box 167  
Kirbyville, MO  
65679  
417-336-2401